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CJCSI 5140.01C
7 September 2023

MILITARY TARGETING COMMITTEE GOVERNANCE AND MANAGEMENT

References:
   See Enclosure E

1. Purpose. This instruction establishes the Military Targeting Committee (MTC) as a federation of senior targeting representatives from the Joint Staff (JS), Combatant Commands (CCMDs), Services, Department of Defense (DoD) Combat Support Agencies (CSAs), Intelligence Community (IC) and IC-elements, sub-unified commands, and Five Eyes (FVEY) partner nations. The MTC's role is to propose, review, debate, analyze, and prioritize targeting issues of mutual concern and, when appropriate, decide on and implement enterprise solutions. This instruction establishes the composition of the MTC and its Executive Steering Committee (ESC), defines the responsibilities of MTC members, and directs the annual development of the MTC Action Plan (MAP).

2. Superseded/Cancellation. This instruction supersedes Chairman of the Joint Chiefs of Staff Instruction (CJCSI) 5140.01B, "Military Targeting Committee Governance and Management," 14 June 2019.

3. Applicability. This document applies to the JS, CCMDs, Services, DoD CSAs, sub-unified commands, IC, IC-elements, and FVEY partner nations with respect to their participation in the MTC.

4. Policy

   a. The MTC serves a critical role in ensuring that the U.S. and FVEY partner nations targeting community formally identifies and resolves critical targeting issues. MTC members represent organizations with enduring joint targeting equities. They possess the expertise to recommend solutions for general officer/flag officer (GO/FO) and/or civilian equivalent approval in the MTC ESC.

   b. Enclosure A outlines the MTC organization, governance, and membership, and describes the process for developing, implementing, and

executing the annual MAP. Charters for the four permanent MTC Subcommittees appear as Appendices A–D to Enclosure A.

    c. Enclosure B outlines the responsibilities of MTC members.

    d. Enclosure C outlines the MTC ESC organization, governance, and membership.

    e. Enclosure D provides the format for MTC members to nominate new targeting issues for inclusion in the MAP.

5. <u>Responsibilities</u>. See Enclosure B.

6. <u>Summary of Changes</u>

    a. Adds the new role and duties of the Defense Intelligence Enterprise Manager (DIEM) for Joint Targeting Intelligence (JTI).

    b. Better delineates the MTC Executive Secretariat and MTC Coordinator(s) roles.

    c. Renames the former Targeting Personnel and Training Committee to the Training, Policy, and Personnel Subcommittee (TP2S).

    d. Removes the Composition sections in the Subcommittees' charters to be less limiting and more inclusive. The membership of the four Subcommittees may be made up of executive and associate members, and invited participants.

    e. Updates the MAP Issue Nomination Format in Enclosure D.

    f. Removes the individual reference lists under the four individual Subcommittees' charters. Adds Enclosure E, a consolidated list of references.

    g. Removes the prior listed definitions from the Glossary.

    h. Adds clarifying language on voting.

    i. Clarifies partner nations are comprised of only the FVEY community.

    j. Removes the use of "joint commands" throughout the instruction and adds the use of 'Combatant Commands.'
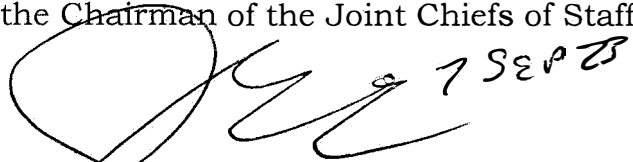
k. Adds the use or mention of "the IC" and "IC-elements" since not all participating IC organizations are CSAs.

l. Inserts specific language on the three nations represented in Supreme Headquarters Allied Powers Europe (SHAPE).

7. Releasability. UNRESTRICTED. This instruction is approved for public release. Distribution is unlimited on the Non-classified Internet Protocol Router Network (NIPRNET). DoD components, other federal agencies, and the public, may obtain copies of this directive through the Chairman of the Joint Chiefs of Staff Directives Electronic Library, <https://www.jcs.mil/Library/CJCS-Instructions/>. JS activities may also obtain access via the SECRET Internet Protocol Router Network (SIPRNET) directives electronic library websites.

8. Effective Date. This INSTRUCTION is effective upon signature.

For the Chairman of the Joint Chiefs of Staff:

7 SEP 23

JAMES J. MINGUS, LTG, USA
Director, Joint Staff

Enclosures
    A – Organization, Roles, Membership, and Processes
    B – Responsibilities
    C – Executive Steering Committee
    D – MAP Issue Nomination Format
    E – References
    GL – Glossary

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DISTRIBUTION

Distribution A, B, C plus the following:

Under Secretary of Defense for Intelligence and Security
MTC FVEY Partner Nation Members

The office of primary responsibility (OPR) for this instruction has chosen electronic distribution to the above organizations via e-mail. The JS Information Management Division has responsibility for publishing the subject directive to the NIPRNet and SIPRNet joint electronic libraries.

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ENCLOSURE A

ORGANIZATION, ROLES, MEMBERSHIP, AND PROCESSES

1. <u>Organization</u>

    a. The MTC is a confederation of U.S. and FVEY partner nations' targeting, intelligence, plans, and operations officers; program and functional managers; and functional staffs; who collectively address and prioritize joint targeting and operational fires issues and initiatives. It is the senior-level leadership, advisory, coordination, and decision-making forum that resolves targeting and operational fires issues (where applicable) of mutual concern. MTC membership draws from organizations with significant and enduring joint targeting equities. The MTC includes the following components: MTC executive members, MTC associate members, MTC Executive Secretariat, and four permanent MTC Subcommittees. The MTC is comprised of O-6 and GS-15 members who report to the MTC ESC, a GO/FO and civilian equivalent board. The MTC endorses and the MTC ESC approves and prioritizes targeting issues and initiatives.
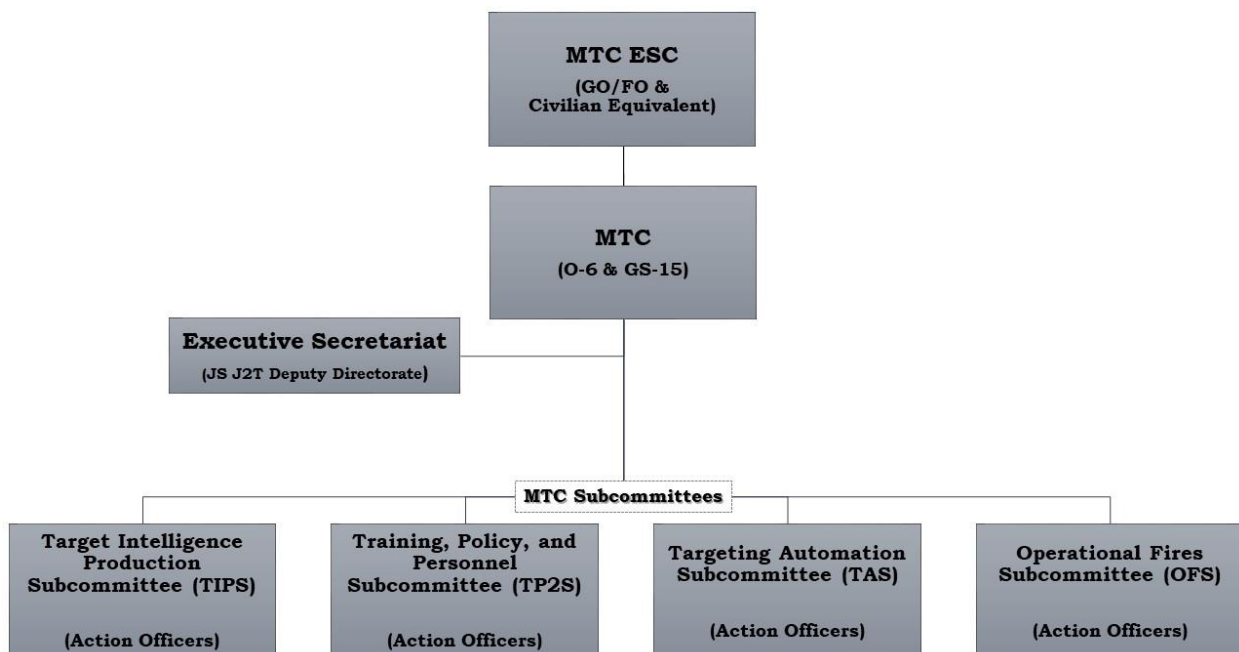

Figure 1. MTC Structure

    b. <u>MTC Co-chairs</u>. The Deputy Director of Joint Staff Targeting, J-2T, an O-6, and an O-6 representative designated by the JS Director for Operations,

J-3, co-chair the MTC. Both co-chairs lead the O-6 and GS-15–level MTC meetings, receive routine updates from the MTC Subcommittee chairs, and update the MTC ESC as required. Furthermore, the JS J-2T Deputy Director performs the duties of DIEM for JTI, as delegated by the Joint Staff Director for Intelligence, J-2, on behalf of the Director, DIA, in accordance with (IAW) reference t.

   c. <u>MTC Executive Secretariat</u>. As the global integrator for JTI, the JS J-2T appoints the MTC Executive Secretariat. The MTC Executive Secretariat schedules the meetings, develops the agendas, coordinates with presenters, and drafts and approves read-ahead and read-out material for all ESCs and MTCs, and for the four MTC Subcommittees.

   d. <u>MTC Coordinator(s)</u>. The MTC Coordinator(s), whom the JS Deputy Director for Targeting designates from within J-2T, serves on behalf of the MTC Executive Secretariat. The MTC Coordinator(s) reserves an in-person or virtual venue; provides invitation, registration, and meeting details; and publishes read-ahead and read-out material online to the appropriately classified networks for all ESCs and MTCs, and for the four MTC Subcommittees. The MTC Coordinator(s) engage with the FVEY partners, facilitating ESC, MTC, and Subcommittee-related meetings. Further, they coordinate with the Quinquepartite Targeting Committee FVEY hosts and FVEY MTC members, as needed. Further, the MTC Coordinator(s) publishes guidance from the Executive Secretariat on MTC topics and related requirements, and provides cursory technical and classification review and feedback to the four MTC Subcommittees' chairpersons.

   e. <u>MTC Executive Member</u>. An MTC executive member has voting privileges. Representatives from the below offices comprise the executive membership. Representatives will be at the O-6 or GS-15 level or higher, or, if the senior person in the respective office is below this rank, at the level of the most senior person:

   (1) JS J-2T; MTC Co-chair.

   (2) JS J-3; MTC Co-chair.

   (3) CCMD Chiefs of Targeting or designated representatives.

   (4) CCMD Chiefs of Fires or designated representatives.

   (5) Director for Defense Intelligence (Warfighter Support), Office of the Under Secretary of Defense for Intelligence and Security (OUSD(I&S)).

(6) Service Headquarters-designated targeting representatives.

(7) Service Headquarters-designated fires representatives.

(8) United Kingdom Ministry of Defence representative(s).

(9) Australian Defence Force representative(s).

(10) Canadian National Defence Headquarters representative(s).

(11) New Zealand Defence Force Headquarters representative(s).

NOTE: Each CCMD or organization represents one vote. A CCMD or organization with multiple MTC members may not cast more than one vote. MTC FVEY representatives' voting privileges are limited to those issues pertaining to subject areas in which the respective nation has direct or anticipated involvement, as determined by the MTC Co-chairs. Australia, Canada, New Zealand, and the United Kingdom each represent one vote per partner nation.

    f. MTC Associate Member. An MTC associate member does not have voting privileges. However, they possesses the expertise to aid in the development of MTC priorities. In the rare case that the MTC needs an associate member to vote on an issue that concerns or affects the member's organization, the MTC executive members will establish associate member voting rules prior to an MTC or ESC. MTC associate members may include, but are not limited to, O-6 and GS-15 (unless the targeting shop does not have either; then the most senior targeting representative shall suffice) representatives from the following:

        (1) Army Multi-domain Targeting Center (AMTC).

        (2) Central Intelligence Agency (CIA).

        (3) Defense Intelligence Agency (DIA).

        (4) Defense Threat Reduction Agency (DTRA).

        (5) Headquarters, Air Combat Command.

        (6) JS Directorate for Strategy, Plans, and Policy, J-5,.

        (7) Joint Fires Integration Division, JS Directorate for Command, Control, Communications, and Computers/Cyber, J-6.

(8) Joint Targeting School, JS Directorate for Joint Force Development, J-7.

(9) JS Directorate for Force Structure, Resources, and Assessment, J-8.

(10) Joint Technical Coordinating Group for Munitions Effectiveness (JTCG/ME).

(11) Joint Warfare Analysis Center (JWAC).

(12) National Geospatial-Intelligence Agency (NGA).

(13) National Security Agency (NSA).

(14) Naval Aviation Warfighting Development Center (NAWDC).

(15) Space Warfighting Analysis Center (SWAC).

(16) Sub-unified commands.

(17) United States, Canada, and United Kingdom representatives at SHAPE.

NOTE: If an invitation to vote is extended to MTC associate member(s), as described above, each organization represents one vote. Multiple members within the same organization may not cast more than one vote.

2. MTC Action Plan

a. The MAP outlines specific items for MTC action over the calendar year. The MAP provides an agenda for the JS, CCMDs, Services, CSAs, IC, and FVEY partner nations to cooperate in the analysis and development of solutions for specific joint targeting issues that will advance MTC goals.

b. MTC goals are based on common automation, policy, training, and operational requirements identified by MTC members as critical to the joint targeting community. The MTC drafts and executes the MAP through the four MTC Subcommittees, allowing OPRs to appropriate resources against each item.

c. The MTC Executive Secretariat will draft the three parts of the MAP: introduction for the MTC ESC Co-chairs' signatures, an annual report of the past calendar year, and an outline of action items to address in the next

calendar year. Each MAP action item is aligned with a specific MTC Subcommittee to establish and maintain momentum for the objective of the actions. The JS J-2T will staff the MAP for O-6 and GS-15 review to verify that MTC executive members endorse all new actions and recommend continuation or closure of existing actions. To ensure MAP action items represent the need of the command, agency, or organization, the MAP issue nomination must include a justification statement that clearly articulates the current and future risk to mission if the MAP action item is not addressed and the expected end state (see Enclosure D, MTC Action Plan Issue Nomination Format).

d. An action item OPR is an office within an agency or organization with the primary responsibility for resolving a specified MAP action item. The OPR will coordinate with the appropriate MTC Subcommittee(s) to provide updates and, as necessary, elevate concerns to the MTC ESC for GO/FO and civilian equivalent support. Prior to approving the addition of a MAP action item, the proposed OPR must agree to accept this action item even if the OPR is a non-voting member. Normally, the organization proposing the action will be the OPR.

e. An action item office of coordinating responsibility (OCR) is an office within an agency or organization identified to provide assistance to action item OPRs to advance MAP action items.

3. <u>MTC Subcommittees</u>. Each permanent MTC Subcommittee provides a forum for select MTC members to address joint targeting and operational fires issues specific to their sphere of interest and expertise. The MTC assigns MAP action items to one of its four MTC Subcommittees: Target Intelligence Production Subcommittee (TIPS); TP2S; Targeting Automation Subcommittee (TAS); or Operational Fires Subcommittee (OFS). The JS J-2T will provide chairpersons for the TIPS, TP2S, and TAS, who are responsible for scheduling meetings, corresponding with Subcommittee members, facilitating discussions to address outstanding MAP action items, and proposing new MAP action items before the MTC. The JS J-2T and the JS J-3 will designate co-chairs for the OFS to perform the same responsibilities. Subcommittee charters appear as appendices to this enclosure.

a. Subcommittee chairpersons and Subcommittee participants are normally action officers who are O-5 or GS-14 and below.

b. Subcommittee meetings are held monthly, with the exception of when there is an MTC ESC or MTC (O-6 or GS-15) held during the same month, or based on guidance from the MTC Executive Secretariat.

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Enclosure A

APPENDIX A TO ENCLOSURE A

TARGET INTELLIGENCE PRODUCTION SUBCOMMITTEE CHARTER

1. <u>Purpose</u>. As an MTC Subcommittee, TIPS will mitigate target intelligence production shortfalls and increase contingency readiness by facilitating optimization of global JTI capacity.

2. <u>Goals</u>

    a. Review and coordinate assignment and completion of target intelligence production requirements.

    b. Optimize global target intelligence production capacity.

    c. Provide measures to justify and scope target intelligence production resources.

    d. Provide the MTC with visibility of the state of global JTI capability and capacity.

3. <u>Scope</u>. TIPS will work with CCMDs, Services, CSAs, IC, sub-unified commands, and targeting production centers to coordinate campaign and contingency target intelligence production.

    a. The Subcommittee will:

        (1) Convene monthly virtual Subcommittee meetings to address joint targeting concerns, evaluate the status of assigned MAP action items, and satisfy TIPS goals. As required, the Subcommittee will convene additional meetings.

        (2) Coordinate target intelligence production (crisis production will be handled via existing JS procedures).

        (3) Review implementation of target intelligence standards and recommend policy changes.

        (4) Recommend to the MTC target intelligence allocation and priorities in the federated environment for target intelligence production.

        (5) In collaboration with DIA and NGA, maintain situational awareness in support of joint targeting under the Strategic Defense Intelligence Analysis

and Production Program.

(6) Report to the MTC on capability shortfalls for nomination into the MAP.

b. The Subcommittee will not:

(1) Replace the intelligence planning process outlined in reference m, including target federation during crisis/contingency.

(2) Task formal target intelligence production requirements.

(3) Supersede established policy processes.

APPENDIX B TO ENCLOSURE A

TRAINING, POLICY, AND PERSONNEL SUBCOMMITTEE CHARTER

1. Purpose. The TP2S will establish joint targeting training standards, identify training and personnel gaps, determine and propose necessary policies to accomplish intelligence support to targeting, and recommend solutions.

2. Goals

    a. Identify, develop, and coordinate solutions for joint targeting training and personnel issues.

    b. Update the MTC on the state of joint targeting training and personnel across the joint targeting community.

    c. Maintain the common task list for joint targeting skill areas, and advise respective course developers on updates to the list that impact their training.

    d. Identify, develop, update, and coordinate policy and doctrine on joint targeting.

3. Scope. TP2S will work with CCMDs, Services, CSAs, IC, sub-unified commands, and targeting production centers to establish joint targeting training standards, identify training and personnel gaps, recommend solutions, and ensure joint targeting policy and doctrine do not hinder joint targeting.

    a. The Subcommittee will:

       (1) Convene monthly virtual Subcommittee meetings to address joint targeting concerns, evaluate the status of assigned MAP action items, and satisfy TP2S goals. As required, the Subcommittee will convene additional meetings.

       (2) Coordinate JTI training standards and requirements.

       (3) Manage the common task list for joint targeting skill areas.

       (4) Identify, develop, update and coordinate joint targeting policy. Serve as subject matters experts on joint targeting doctrine.

       (5) On behalf of the MTC and DIEM for JTI, make recommendations to the Director, DIA's designated delegate DIEM for General Intelligence Training

and Certification or to the appropriate intelligence discipline DIEM.

(6) Report to the MTC on capability shortfalls for nomination into the MAP.

(7) Analyze and document joint manning document shortfalls.

b. The Subcommittee will not:

(1) Develop training curriculum (although it may coordinate, when requested, for community-wide input and review of curriculum developed by MTC members).

(2) Task targeting training to any MTC member.

(3) Direct personnel moves related to targeting.

(4) Supersede established policy processes.

APPENDIX C TO ENCLOSURE A

TARGETING AUTOMATION SUBCOMMITTEE CHARTER

1. Purpose. The TAS will organize the Joint Targeting Automation Forum (JTAF). The mission of TAS is to update the MTC on joint targeting automation issues identified in the JTAF and recommend solutions.

2. Goals

    a. Monitor the development and fielding of targeting and targeting-adjacent automation related systems, as well as the compatibility between intelligence and fires systems in executing the Joint Targeting Cycle.

    b. Make recommendations to the Joint Targeting Automation Requirement Sub Working Group (JTAR SWG) (see reference q), which is subordinate to the Intelligence Support to Command and Control Working Group chartered under reference i.

    c. Coordinate with the Joint Fire Support ESC and Combatant Command Intelligence Information Technology Requirements Oversight Board.

3. Scope. TAS will work with Services, program offices, CCMDs, CSAs, IC, sub-unified commands, and targeting production centers to identify and develop solutions for joint targeting automation issues.

    a. The Subcommittee will:

        (1) Convene monthly virtual Subcommittee meetings to address joint targeting concerns, evaluate the status of assigned MAP action items, and satisfy TAS goals. As required, the Subcommittee will convene additional meetings.

        (2) Coordinate the capture and recording of targeting automation requirements, both large-scale capability shortfalls and system-specific improvements.

        (3) Provide functional support to key acquisition development and current program enhancements, via the established requirements and acquisition process, to facilitate improved automation support to targeting functions.

        (4) Develop and coordinate a strategy and vision for joint targeting

automation.

       (5) Develop and coordinate standards, doctrine, and policy related to joint targeting automation.

       (6) Make recommendations to the JTAR SWG.

       (7) Report to the MTC on capability shortfalls for nomination into the MAP.

  b. The Subcommittee will not:

       (1) Direct resources for automation development.

       (2) Supersede established policy processes.

APPENDIX D TO ENCLOSURE A

OPERATIONAL FIRES SUBCOMMITTEE CHARTER

1. <u>Purpose</u>. The OFS will integrate the CCMD's joint fires elements (JFEs) into the MTC structure. As the operational staff proponent involved in the Joint Targeting Cycle, the JFE shares complementary concerns with the CCMD J-2 targeting offices.

2. <u>Goals</u>

    a. Provide operational input into the development of the MTC targeting strategy and annual MAP.

    b. Coordinate, integrate, and refine the CCMDs' operational roles and responsibilities within the Joint Targeting Cycle.

    c. Identify challenges encountered in planning and engaging targets across functional domains and geographic CCMD boundaries, and propose solutions to the MTC.

    d. Facilitate a dialogue between the IC and CCMD JFEs to develop procedures for operational fires that protect IC equities.

    e. Facilitate a dialogue between the CCMDs and Services to collaborate on revisions to joint doctrine.

    f. Present best practices and lessons learned for targeting processes, to include Joint Targeting Coordination Boards and associated working groups, mission planning and approval briefs, civilian casualty allegations, and operational munitions forecast validation.

    g. Identify lessons learned and best practices associated with facilitating Joint Targeting Cycle battle rhythm events.

    h. Identify issues with data automation and workflows that obstruct the transfer of target intelligence to and from command and control systems used for operational fires. Collaborate with TAS to recommend solutions.

    i. Identify common shortfalls with employing fires on targets to achieve lethal and nonlethal effects and recommend solutions to the MTC.

3. <u>Scope</u>. OFS will work with the Joint Staff J-3 Joint Fires proponent, CCMDs, Services, CSAs, IC, JFEs, sub-unified commands, and targeting production centers to identify operational fires issues related to joint targeting doctrine and policy and recommend solutions.

    a. The Subcommittee will:

       (1) Focus on issues pertaining to strategic and operational level fires.

       (2) Convene monthly virtual Subcommittee meetings to address joint targeting concerns, evaluate the status of assigned MAP action items, and satisfy OFS goals. As required, the Subcommittee will convene additional meetings.

       (3) Review targeting doctrine to identify operational fires equities.

       (4) Identify operational de-confliction issues and propose actions to address.

       (5) Report shortfalls to the MTC for nomination into the MAP.

    b. The Subcommittee will not:

       (1) Develop policies or procedures outside the scope of the joint fires impact on joint targeting.

       (2) Focus on issues beyond the overlap between joint targeting and joint fires, including tactical level fires.

       (3) Supersede established policy processes.

4. <u>Membership Responsibilities</u>. The OFS has a unique role working with operations personnel that necessitates additional responsibilities not required of other Subcommittees.

    a. <u>Subcommittee Co-chairs</u>

       (1) Scope the Subcommittee's involvement on the integration of joint fires into the Joint Targeting Cycle.

       (2) As required, schedule and conduct Subcommittee meetings by VTC.

(3) Solicit Subcommittee agenda items from the CCMDs, JFEs, and Services prior to scheduling a Subcommittee virtual meeting.

(4) Prior to publication of the MTC agenda, review the agenda to ensure inclusion of operational fire concerns.

(5) Provide a Subcommittee report during MTC meetings.

(6) As required, report to the MTC ESC on the status of MAP action items or to request guidance from senior leadership.

b. <u>Subcommittee Members</u>

(1) Attend all Subcommittee meetings through virtual means (resources/mission permitting).

(2) Address and recommend solutions for joint fires and joint targeting issues identified by component.

(3) Identify requirements, resolve issues, and provide input to the future integration of the joint fires and joint targeting communities.

(4) Inform respective chains-of-command of ongoing Subcommittee action items.

(5) Identify and recommend abolishing or redirecting unnecessary or duplicative joint fires and joint targeting community efforts, products, or documentation.

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ENCLOSURE B

RESPONSIBILITIES

1. MTC Membership Responsibilities

    a. MTC Co-chairs

        (1) Limit the scope of MTC involvement to joint targeting and operational fires related activities and issues, to include:

            (a) Target-related intelligence collection, exploitation, analysis, and production.

            (b) Targeting planning, programmatic, and managerial issues.

            (c) Targeting databases and product standards.

            (d) Targeting-related training.

            (e) Systems supporting joint targeting and operational fires.

            (f) Joint targeting policy, doctrine, tactics, techniques, and procedures.

            (g) Capabilities-related issues.

        (2) Conduct two MTC (O-6 and GS-15 –level) meetings biannually. Unless infeasible due to extraordinary circumstances, one meeting will be a formal in-person meeting and the other a virtual meeting. Furthermore, additional MTCs can be scheduled as necessary. Invite all MTC executive and associate members to both meetings.

        (3) As required, conduct one annual MTC ESC session. Furthermore, additional MTC ESCs can be scheduled as necessary. The MTC ESC is restricted to MTC executive members, supported by the MTC Executive Secretariat. Additional persons may attend if MTC executive members determine that they require input from subject matter experts.

        (4) Ensure that a quorum exists (greater than 50 percent of MTC executive members present) prior to MTC voting.

(5) Lead the annual update of the MAP, ensuring all action items achieve the following:

(a) Establish unity of purpose, position, and effort within the DoD and, when appropriate, with FVEY partner nations on military targeting issues.

(b) Enhance the quality and responsiveness of joint targeting, operational fires, and target intelligence support to war planning and warfighting across the competition continuum, to include defining targeting and target intelligence requirements.

(c) Advance the application of technology and prioritize resources/ capabilities to satisfy joint targeting requirements.

(d) Enable fulfillment of any targeting support to military operations requirements documented in strategic guidance (e.g., National Military Strategy (NMS)).

(e) Provide senior leadership with a coordination structure that prioritizes targeting and target intelligence issues and actively pursues solutions.

(6) At the annual in-person MTC meeting, ensure consensus (validation) from the attending MTC executive members on the draft MAP. In the absence of consensus, elevate unresolved issues to the MTC ESC.

(7) Submit the validated MAP to the MTC ESC for review and approval.

b. MTC Executive Secretariat responsibilities include:

(1) Plan, organize, and help execute MTC meetings.

(2) Develop the MAP.

(a) Solicit action item nomination papers prior to the annual in-person MTC. See Enclosure D for nomination format.

(b) Prepare a draft MAP based on open action items and newly nominated issues.

(c) Provide the draft MAP to MTC members, allowing sufficient time for members to review prior to the MTC meeting.

(d) Identify appropriate OPRs for each MAP action item.

(3) Execute the MAP.

(a) Track the status of MAP issues and actions.

(b) Update the MAP status as changes occur.

(c) Brief the current status of the MAP at each MTC meeting.

(d) Recommend to the MTC Co-chairs MAP action items that should be closed or placed in a "monitor only" status.

(4) Maintain a master calendar of dates and topics for all Subcommittee meetings, and coordinate with MAP OPRs to de-conflict with other meetings.

(5) When appropriate, invite non-members to participate in the MTC.

(6) Publish and archive MTC meeting read-outs.

(7) Prepare correspondence on issues, requirements, and recommendations to appropriate decision-making authorities, forums, staffs, or agencies.

(8) Inform MTC members of all planned Subcommittee meetings, and help facilitate appropriate representation.

(9) Serve as a point of contact for other targeting-associated efforts and organizations.

(10) As required, update the MTC ESC.

c. MTC Coordinator responsibilities include:

(1) Plan and coordinate all MTC meetings, both VTC and in-person.

(2) Maintain and update MTC distribution lists.

(3) Draft, coordinate, and email MTC announcements and updates.

(4) Solicit agenda items and prepare draft agendas.

(5) Update SharePoint sites with read-ahead materials for MTC members, and coordinate with FVEY partner nation members via Stone Ghost, Q-Space, or other appropriate networks.

(6) Conduct pre-briefs with the MTC Executive Secretariat and MTC co-chairs prior to each MTC meeting.

(7) Meet all security requirements prior to the start of each MTC meeting.

d. MTC executive members responsibilities include:

(1) Address and recommend solutions to joint targeting, target intelligence, and operational fires issues identified by their component(s).

(2) Identify requirements, resolve issues, and provide input to the future direction of the joint targeting community.

(3) Establish or disestablish targeting-related technical advisory groups, conferences, meetings, and committees, as required.

(4) Inform their respective chain-of-command and senior leadership of ongoing MTC action items.

(5) Identify and make recommendations for abolishment or redirection of unnecessary or duplicative joint targeting and operational fires community efforts, products, or documentation.

(6) Support the development of the annual MAP.

(7) Attend all MTC meetings (resources/mission permitting).

(8) Obtain consensus for MAP action item nominations.

(9) Recommend OPRs for validated action items.

(10) Represent the consolidated position of their organization for all decision votes, to include, but not limited to:

(a) Endorsement of the MAP.

(b) Validation of new MAP action item nominations.

(c) CJCSI critical comment resolution.

(11) Recommend changes to this instruction.

(12) Submit action item nominations a minimum of 30 days prior to the next scheduled MTC to allow MTC members sufficient time to review prior to the meeting.

(13) Prepare briefings when requested by the MTC co-chairs for new MAP nominations to be presented at MTC meetings. See Enclosure D for nomination format. Provide briefings to the MTC Coordinator no later than two weeks prior to the scheduled MTC.

(14) Meet suspense dates established in MTC announcements to ensure all MTC members receive ample time to review MTC materials prior to meetings.

e. MTC associate members responsibilities include:

(1) Participate regularly in general MTC meetings.

(2) Inform decision-makers between meetings, and submit MAP issue nominations for consideration, as appropriate.

(3) Submit action item nominations a minimum of 30 days prior to the next scheduled MTC to allow MTC members sufficient time to review prior to the meeting. See Enclosure D for nomination format.

2. Action Item Office of Primary Responsibility Responsibilities

a. Coordinate with the appropriate subcommittee chair to determine the frequency of including the action item in subcommittee meetings, and assist the subcommittee chair in preparing updates on the action item for the MTC and MTC ESC, as required.

b. Update MTC members on the progress of a MAP action at regularly scheduled MTC meetings.

c. Request support from the MTC Executive Secretariat, if support is needed prior to the next scheduled MTC meeting.

d. Forward subcommittee meeting read-outs to the MTC Executive Secretariat within 10 days.

3. <u>Action Item Office of Coordinating Responsibility Responsibilities</u>. Action item OCRs will assist OPRs with resolving open action items.

ENCLOSURE C

EXECUTIVE STEERING COMMITTEE

1. <u>Organization</u>

    a. <u>MTC ESC</u>. The MTC ESC is a permanent board of intelligence and operations GO/FO and civilian equivalent members that collectively approve and prioritize joint targeting and operational fires issues and initiatives. It serves as the senior-level leadership, advisory, coordination, and decision-making forum to resolve joint targeting and operational fires issues of mutual concern. ESC membership includes intelligence and operations GO/FO and civilian equivalent from the JS, Services, CCMDs, CSAs, OUSD(I&S), joint activities, and FVEY partner nations.

    b. <u>MTC ESC Co-chairs</u>. The MTC ESC co-chairs lead the annual virtual ESC meeting. The JS DJ-2 and DJ-3 serve as the MTC ESC co-chairs. Additionally, the JS DJ-2 performs the duties of DIEM for JTI on behalf of the Director, DIA IAW reference t.

    c. <u>MTC ESC Executive Secretariat</u>. The MTC Executive Secretariat also supports the ESC.

    d. <u>MTC ESC Executive Members</u>. MTC ESC executive members have voting privileges. Each CCMD or organization represents one vote. Multiple members within the same CCMD or organization may not cast more than one vote. The following GO/FO or civilian equivalent positions comprise the MTC ESC executive membership:

      (1) DJ-2, MTC ESC Co-chair.

      (2) DJ-3, MTC ESC Co-chair.

      (3) Director for Defense Intelligence (Warfighter Support), OUSD(I&S).

      (4) CCMD Directors of Operations.

      (5) CCMD Directors of Intelligence.

      (6) Service Directors of Operations.

      (7)   Service Directors of Intelligence.

(8) Australian Defence Force representative(s).

(9) Canadian National Defence Headquarters representative(s).

(10) New Zealand Defence Force Headquarters representative(s).

(11) United Kingdom Ministry of Defence; two representatives.

NOTE: A FVEY partner nation executive member may only vote on issues pertaining to subject areas in which the respective nation has direct or anticipate involvement, as determined by the MTC ESC co-chairs. Australia, Canada, New Zealand, and the United Kingdom each represent one vote per partner nation.

    e. MTC ESC Associate Members. MTC ESC associate members do not have voting privileges but possess the expertise to aid in the development of ESC priorities. In the rare case that the MTC ESC needs an associate member to vote on an issue that concerns or affects the member's organization, the MTC ESC executive members will establish associate member voting rules prior to a MTC or ESC. Multiple members within the same organization may not cast more than one vote. MTC ESC associate membership includes, but are not limited to, GO/FO and civilian equivalent representatives from the following:

(1) Sub-unified command Directors of Operations.

(2) Sub-unified command Directors of Intelligence.

(3) CIA.

(4) DIA.

(5) NGA.

(6) NSA.

(7) JS Director for Strategy, Plans, and Policy, J-5.

(8) JS Director for Command, Control, Communications, and Computers, J-6.

(9) JS Director for Joint Force Development, J-7.

(10) JS Director for Force Structure, Resources, and Assessment, J-8.

(11) Chairperson, JTCG/ME Steering Committee.

(12) Director, DTRA.

(13) Headquarters, Air Combat Command.

(14) AMTC.

(15) JWAC.

(16) NAWDC.

(17) SWAC.

(18) U.S., Canada, and United Kingdom representatives at SHAPE.

2. Executive Steering Committee Members Responsibilities

   a. MTC ESC Co-chairs

      (1) Invite ESC members to the annual ESC meeting. ESC meetings are open to all MTC executive and associate members.

      (2) Limit the scope of ESC involvement to joint targeting and operational fires related activities and issues, to include:

         (a) Joint target intelligence assessment guidance, based on the joint target intelligence readiness briefing received at each ESC meeting.

         (b) Target-related intelligence collection, exploitation, analysis, and production.

         (c) Targeting planning, programmatic, and managerial issues.

         (d) Targeting databases and product standards.

         (e) Roles and responsibilities of operational fires and CCMD JFEs in executing the Joint Targeting Cycle.

         (f) Targeting-related training.

(g) Systems supporting joint targeting and operational fires.

(h) Joint targeting policy, doctrine, tactics, techniques, and procedures.

(i) Capabilities-related issues.

b. The MTC ESC Executive Secretariat plans, organizes, and helps execute the annual ESC meeting, which is a culmination of the Subcommittee and MTC meetings. See Enclosure B for specific responsibilities of the Executive Secretariat.

c. <u>MTC ESC executive Members</u>

(1) Attend all ESC meetings or send a GO/FO or civilian equivalent designee, when unavailable.

(2) Address and recommend solutions to joint targeting, joint target intelligence, and operational fires issues identified by their component.

(3) Identify requirements, resolve issues, and provide input to the future direction of the joint targeting and operational fires communities.

(4) Approve the annual MAP developed by the MTC by voting on new action item nominations. Ensure that all action items achieve the following:

(a) Establish unity of purpose, position, and effort within DoD and, when appropriate, with FVEY partner nations on joint targeting issues.

(b) Enhance the quality and responsiveness of joint targeting, operational fires, and target intelligence support to war planning and warfighting across the competition continuum, to include defining targeting, target intelligence, and operational fires requirements.

(c) Advance the application of technology and recommend prioritization of resources and capabilities to satisfy joint targeting requirements.

(d) Enable fulfillment of any targeting support to military operations requirements documented in strategic guidance (e.g., NMS).

(5) Inform their respective chain-of-command and senior leadership of ongoing MAP items.

(6) Recommend changes to this instruction.

d. <u>MTC ESC Associate Members</u>

(1) Participate regularly in ESC meetings or send a GO/FO or equivalent designee, when unavailable.

(2) Inform decision-makers between ESC meetings and submit action item nominations for consideration, as appropriate. See Enclosure D for nomination format.

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ENCLOSURE D

MTC ACTION PLAN ISSUE NOMINATION FORMAT

1. Problem Statement. [What is the problem(s) or issue(s) your CCMD or Service is focused on that is linked to strategic guidance or policy that may impact the Joint Targeting Intelligence Enterprise?]

2. Risk to Mission. [Identify risks to your organization commander's mission or planning efforts if this action is not approved to the MAP.]

3. Strategic Linkage. [What is the linkage to CCMD or organization priorities and the National Defense Strategy (NDS)? What is the strategic relevance to the wider enterprise? Use the most current NDS and link to one of the strategic areas.]

4. Mission End State. [Describe conditions that define mission success for the MAP action. Tie to commander's objectives or strategies. Clearly define the outcome.

5. Recommended OPR and OCR. [Recommend OPR by organization, office symbol, and name, if known. Recommend OCR by organization, office symbol, and name, if known. The proposed OPR must agree to accept this action item, even if the OPR is a non-voting member. The organization proposing the action is normally the OPR.]

6. Nomination Submission Process. [The subcommittee member presents the MAP issue to the appropriate subcommittee chairperson for socializing during the monthly subcommittee meetings. During the in-person and virtual MTCs, executive members vote yes or no on nomination to the MAP.]

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ENCLOSURE E

REFERENCES

a. Title 10, U.S. Code

b. DoDD 5100.01, 21 December 2010, "Functions of the Department of Defense and Its Major Components"

c. DoD Dictionary of Military and Associated Terms

d. JP 3-09, Joint Fire Support

e. JP 3-60, Joint Targeting

f. CJCSI 3160.01 Series, "No-Strike and the Collateral Damage Estimation Methodology"

g. CJCSI 3162.02 Series, "Methodology for Combat Assessment"

h. CJCSI 3170.01 Series, "Joint Capabilities Integration and Development System"

i. CJCSI 3265.01 Series, "Command and Control Governance and Management"

j. CJCSI 3370.01 Series, "Target Development Standards"

k. CJCSI 3505.01 Series, "Target Coordinate Mensuration Certification and Program Accreditation"

l. CJCSM 3139.01 Series, "Review and Approval Process for Cyberspace Operations"

m. CJCSM 3314.01 series, "Intelligence Planning"

n. Quinquepartite Targeting Committee Terms of Reference [updated each calendar year]

o. JROCM 094-16, "Information Systems Initial Capabilities Document for Combatant

p. "Command Intelligence Information Technology Enterprise," 6 September 2016

q. JTAR SWG Charter, 9 September 2022

r. General Intelligence Training Advisory Committee for Intelligence Support to Joint Targeting charter, 5 January 2016

s. MAP (updated and published each calendar year)

t. DoDD 5105.21, "Defense Intelligence Agency" charter, 25 January 2023

u. DIA Policy Memo, serial: U-22-002731/CE, 23 June 2022

GLOSSARY

AMTC	Army Multi-domain Targeting Center
CCMD	Combatant Command
CIA	Central Intelligence Agency
CJCS	Chairman of the Joint Chiefs of Staff
CJCSI	Chairman of the Joint Chiefs of Staff Instruction
CJCSM	Chairman of the Joint Chiefs of Staff Manual
CSA	Combat Support Agency
DIA	Defense Intelligence Agency
DIEM	Defense Intelligence Enterprise Manager
DoD	Department of Defense
DTRA	Defense Threat Reduction Agency
ESC	Executive Steering Committee
FVEY	Five Eyes (information sharing alliance between the partner nations of Australia, Canada, New Zealand, United Kingdom, and the United States)
GO/FO	general officer/flag officer
IC	Intelligence Community
JFE	Joint Fires Element
JS	Joint Staff
J-2	Directorate for Intelligence, J-2
J-2T	Deputy Directorate for Targeting
J-3	Directorate for Operations, J-3
J-5	Directorate for Strategy, Plans, and Policy, J-5
J-6	Directorate for Command, Control, Communications, and Computers/Cyber, J-6
J-7	Directorate for Joint Force Development, J-7
J-8	Directorate for Force Structure, Resource, and Assessment, J-8
JTAF	Joint Targeting Automation Forum
JTAR SWG	Joint Targeting Automation Requirements Sub Working Group
JTCG/ME	Joint Technical Coordinating Group for Munitions Effectiveness
JTI	Joint Targeting Intelligence

JWAC	Joint Warfare Analysis Center
MAP	Military Targeting Committee Action Plan
MTC	Military Targeting Committee
NATO	North Atlantic Treaty Organization
NAWDC	Naval Aviation Warfighting Development Center
NDS	National Defense Strategy
NGA	National Geospatial-Intelligence Agency
NIPRNET	Non-classified Internet Protocol Router Network
NMS	National Military Strategy
NSA	National Security Agency
OCR	office of coordinating responsibility
OFS	Operational Fires Subcommittee
OPR	office of primary responsibility
SHAPE	Supreme Headquarters Allied Powers Europe
SIPRNET	SECRET Internet Protocol Router Network
SWAC	Space Warfighting Analysis Center
TAS	Targeting Automation Subcommittee
TIPS	Target Intelligence Production Subcommittee
TOR	Term of Reference
TP2S	Training, Policy, and Personnel Subcommittee